

Call Center Evolution Chart



Agent and Manager Performance Development	Basic	Foundational	Advanced	Best in Class
Coaching Process	<ul style="list-style-type: none"> No consistent process Irregular frequency Coach to the negative 	<ul style="list-style-type: none"> Consistent process Basic skills focus Coach to efficiency 	<ul style="list-style-type: none"> Consistent process Focused on behaviors Coach to effectiveness 	<ul style="list-style-type: none"> Consistent process Behavior-focused Positive and future-oriented
Team Meetings	<ul style="list-style-type: none"> No consistent process Irregular frequency Poor facilitation Metrics based No skills practice 	<ul style="list-style-type: none"> Reliable information transfer Some positive recognition Some skills practice 	<ul style="list-style-type: none"> Interactive information transfer Consistent skills transfer Consistent facilitation process 	<ul style="list-style-type: none"> Interactive Skills-focused Delegated roles Recognition Clear expectations
Skills Transfer	<ul style="list-style-type: none"> No formal process No demonstrations Efficiency focus 	<ul style="list-style-type: none"> Some practice in addition to information Some demonstrations 	<ul style="list-style-type: none"> Focus on communication skills Clear examples Repetition 	<ul style="list-style-type: none"> Efficient Builds habits Repetition and follow-up
Performance Feedback	<ul style="list-style-type: none"> Inconsistent and negative Exclusively results focused Negative agent experience 	<ul style="list-style-type: none"> Inconsistent Some positive Metric-focused No skills building 	<ul style="list-style-type: none"> Consistent/predictable Reinforces skills to build habits Positive agent experience 	<ul style="list-style-type: none"> Consistent/predictable Positive Varied and timely Builds upon previous action plan
Models of Excellence	<ul style="list-style-type: none"> Limited and inconsistent “Do what I say, not what I do.” 	<ul style="list-style-type: none"> Best practices identified Some coach (Top Tier) demonstrations 	<ul style="list-style-type: none"> Call library Abundant demonstrations Environment leveraged 	<ul style="list-style-type: none"> Call library Abundant demonstrations Success stories
Manager Performance Development	<ul style="list-style-type: none"> Little or no formal performance development for managers 	<ul style="list-style-type: none"> Regular performance feedback for managers Some follow-up 	<ul style="list-style-type: none"> Clear expectations Consistent process Focus on behaviors, not just metrics 	<ul style="list-style-type: none"> Clear expectations Consistent process Focus on behaviors Certification process Accountability process